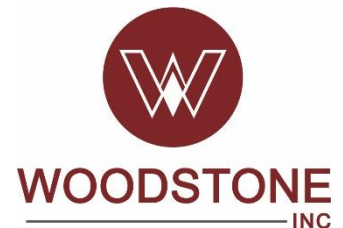


# CTER Legal Updates



## Prairie Band Potawatomi Hotel Addition



# Agenda

Introduction of the Woodstone Inc. Team – **Scott German and Mike Taft**

PowerPoint Presentation:

Introduction of Woodstone Inc.

Overview of the Project and Schedule

Woodstone Approach to Native American Participation

Opportunities in the Construction Industry

Overview of the Woodstone Tribal Employment Program

Overview of Woodstone Process for Hiring

Questions and Individual Conversations



# Executive Summary

- We have valued experience in several Native American development projects.
- This joint venture will provide the tribe with an excellent team, highly experienced in the development and construction management of gaming, hospitality and entertainment projects.
- Our team has completed a multitude of gaming projects of similar size or larger and has an experienced staff that has worked on over 25 Native American gaming projects.
- The Prairie Band Potawatomi Project will benefit from our combined forces and extensive knowledge of gaming, hospitality, convention center, entertainment and Native American operations.



**WOODSTONE**  
INC

# PROJECT SPECIFIC SAFETY

CTER PRESENTATION OUTLINE

December 6, 2019

PERSONAL BACKGRND-51 YRS.; VIET VET; IW LOCAL # 1, 512; SD 2007-PRES.; CSC 30, 500, 510-TEACH 10&30

WOODSTONE-GC; INDIAN COUNTRY&COMMERCIAL; PARTNERSHIP MEYER/NIESEN; DO NOT SELF-PERFORM; SAFETY FROM TOP DWN TOP; FIELD/OFFICE; EXPERIENCE-TRADESMEN BASED; OPERATE MIDWEST/FAR WEST

SAFETY-EMBRACE OSHA ENFORCE AND TRAIN; FED&STATE; SOVEREIGNTY STRICT ENFORCEMENT AT OUTSET; SCOPE WdInc. HAZ ANN. SSSP -EXEC. SUMM-PM TO CLENT; PM-SUBS- SD CONTACT SUBS; SSSP; HAZ ANN. ; BLACK SWAN; EVERYDAY HAZ/EVERYDAY PLACES

OPERATIONS-WOODSTONE "OWNS" JOBSITE AND CONTROLS ALL; PER OSHA SUP. CONTROLS/RESPNSL; SIGNAGE, FENCE; 911; ENGAGE COMMUNITY/CIVIL AUTHORITY RELATIONSHIPS; EMER PLAN

EXECUTIVE SUMMARY-CORE SAFETY DOCUMENT-DESCRIBES &HIGHLITES-PREDICTABLE WORKPLACE; ALWAYS DANGEROUS ALL TIME; ALL CONTROL; CONTROL WORKSITE; JOB SITE SAFETY LOG

ORIENTATION-EXEC SUMM FIRST DAY; SPECIAL INSTR. TRADES/EXPERI; SIGNOFF/STICKER; PPE

FOCUSED INSP-WHAT OPER; FORMN. MTG; OAC MTG; FOCUS FOUR; DOCUMENT WITH PICS FOR MTG(S)

MATTER RESPECT ENGAGE OWNER /WORKER DESCRIBE OWNER RISK

# Prairie Band Potawatomi Nation

## Prairie Band Casino & Resort

**Thalden-Boyd-Emery  
Architects**

**Woodstone Inc.**

**Principals In Charge  
Doug Niesen & Paul Meyer**

**Project Director  
Tom Ollman**

### PRECONSTRUCTION TEAM

Doug Niesen, Paul Meyer, Tom Ollman, John Davies, Brian Goudge, Paul Hanson, Rick Wold  
Jacob "Tug" Wamego, Rick Kendall, Roger McKinley, David Simmons, Dave Brawner, Ron Feldhaus,

#### SITE TEAM

**Roger McKinley**  
Senior Project  
Manager

**Rick Wold**  
Senior  
Superintendent

**David Simmons**  
Senior  
Superintendent

**Duties**  
RFIs  
Cost Control  
Procurement  
Contract Admin

**Duties**  
Field Safety  
4 Week Schedules  
Day to Day Field  
RFIs

#### HOTEL TEAM

**Paul Hanson**  
Senior Project  
Manager

**TBD**  
Assistant  
Project Manager

**Duties**  
Cost Control  
Procurement  
Contract Admin  
Scheduling  
Submittals

**Rick Wold**  
Senior  
Superintendent

**Les Shuckahosee**  
Assistant  
Superintendent

**Duties**  
Field Safety  
4 Week Schedules  
Day to Day Field  
RFIs, Daily Logs

#### SUPPORT TEAM

**Tom Ollman**  
Project Director

**Dave Brawner**  
Mechanical  
Consultant

**Ron Feldhaus**  
Electrical Consultant

**Lexi Orcutt**  
Project Accounting  
Job Costing  
Lien Waivers

**Dave Brawner**  
Quality Control/  
Quality Assurance

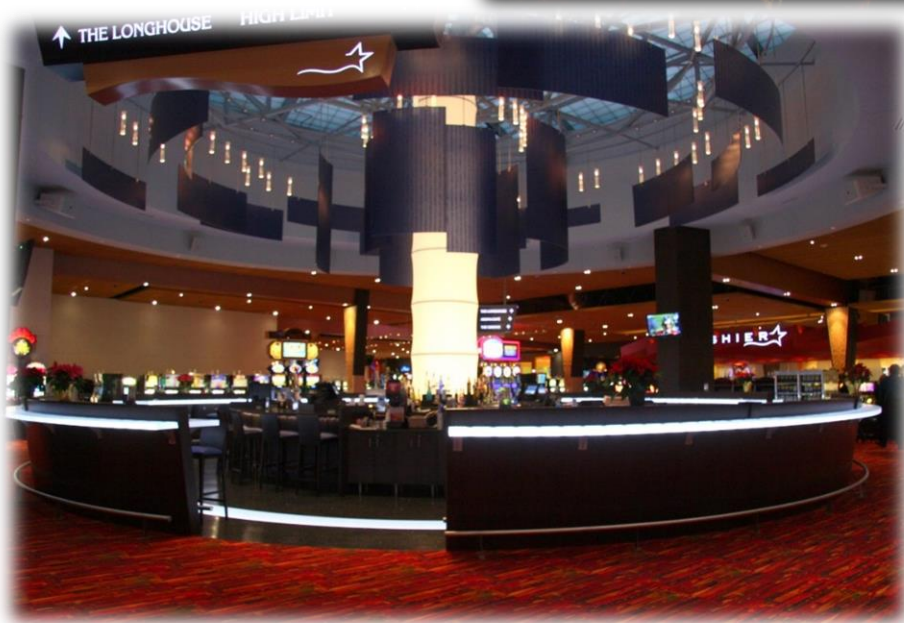
**Mike Taft**  
Safety Director

**Scott German**  
Tribal Liaison and  
Employment

**John Davies**  
Preconstruction  
Services

# OUR WORK, OUR STORY





North Star Mohican Casino Resort – Bowler, WI



Seven Clans Casino Warroad – Warroad, MN





Legendary Waters Resort and Casino – Red Cliff, WI



Twin Buttes Community Center – Twin Buttes, ND



12 Tribes Resort & Casino – Omak, WA



Seven Clans Casino Red Lake – Red Lake, MN



Shoshone Rose Casino– Lander, WY



Cedar Lakes Casino & Hotel – Cass Lake, MN



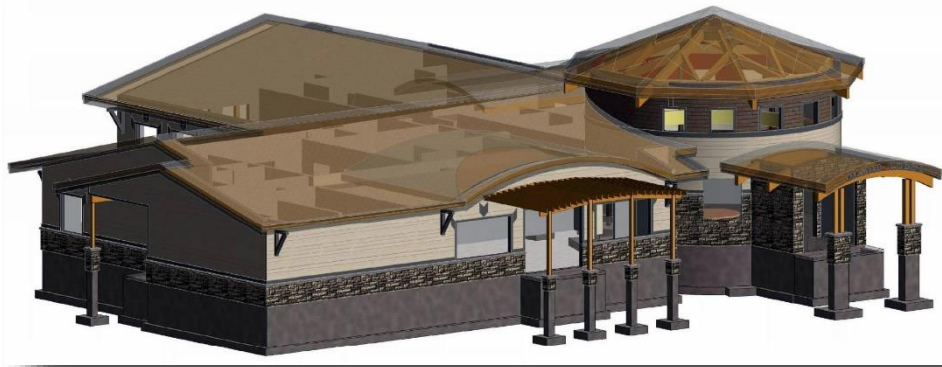
Red Lake Skate Park— Red Lake, MN



Red Cliff Medical Clinic – Red Cliff, WI



# Other Projects



White Shield Elder Center – White Shield, ND

KwaTaqNuk Resort & Casino – Polson, MT



Casino Pauma – Pauma Valley, CA



MHA Interpretive Center – New Town, ND



# PROJECT OVERVIEW







**Prairie Band Casino Hotel Addition**



Hotel and Pool Area



Hotel and Pool Area



Hotel and Pool Area







# PROJECT SCHEDULE



# Prairie Band Hotel Addition Summary Construction Schedule

June 20, 2019

ID	Task Name	Duration	Start	Finish	2020												2021												2022																							
					Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec			
1	Prairie Band Hotel Addition	335 days?	Mon 7/15/19	Fri 10/23/20	Prairie Band Hotel Addition																																															
2	Mobilization	5 days	Mon 7/15/19	Fri 7/19/19	7/15 Mobilization																																															
3	Ground Blessing	1 day	Fri 7/19/19	Fri 7/19/19	7/19 Ground Blessing																																															
4	Site Work	260 days	Mon 7/22/19	Fri 7/17/20	7/22 Site Work																																															
33	Structure and Enclosure	220 days	Mon 8/5/19	Fri 6/5/20	8/5 Structure and Enclosure																																															
34	Structure to Level 1	105 days	Mon 8/5/19	Fri 12/27/19	8/5 Structure to Level 1																																															
47	Structure Level 1 to Roof	65 days	Mon 11/18/19	Fri 2/14/20	11/18 Structure Level 1 to Roof																																															
54	Exterior Enclosure	85 days	Mon 2/10/20	Fri 6/5/20	2/10 Exterior Enclosure																																															
72	Interior Rough In Work	70 days	Mon 12/30/19	Fri 4/3/20	12/30 Interior Rough In Work																																															
73	Spa Area - Rough In	30 days	Mon 12/30/19	Fri 2/7/20	12/30 Spa Area - Rough In																																															
81	Balance of Pool Level - Rough In	55 days	Mon 1/20/20	Fri 4/3/20	1/20 Balance of Pool Level - Rough In																																															
89	Level 1 - Rough In	20 days	Mon 1/13/20	Fri 2/7/20	1/13 Level 1 - Rough In																																															
96	Level 2 - Rough In	20 days	Mon 2/10/20	Fri 3/6/20	2/10 Level 2 - Rough In																																															
103	Level 3 - Rough In	20 days	Mon 3/9/20	Fri 4/3/20	3/9 Level 3 - Rough In																																															
111	Interior Finishes	185 days	Mon 2/10/20	Fri 10/23/20	2/10 Interior Finishes																																															
112	Spa Area - Finishes	165 days	Mon 2/10/20	Fri 9/25/20	2/10 Spa Area - Finishes																																															
135	Balance of Pool Level - Finishes	125 days	Mon 4/6/20	Fri 9/25/20	4/6 Balance of Pool Level - Finishes																																															
157	Level 3 - Guestroom Finishes	120 days	Mon 4/6/20	Fri 9/18/20	4/6 Level 3 - Guestroom Finishes																																															
179	Level 2 - Guestroom Finishes	120 days	Mon 4/27/20	Fri 10/9/20	4/27 Level 2 - Guestroom Finishes																																															
201	Level 1 - Guestroom Finishes	115 days	Mon 5/18/20	Fri 10/23/20	5/18 Level 1 - Guestroom Finishes																																															
223	Interior and Exterior Pools	215 days	Mon 12/30/19	Fri 10/23/20	12/30 Interior and Exterior Pools																																															
224	Pool Building Structure	40 days	Mon 12/30/19	Fri 2/21/20	12/30 Pool Building Structure																																															
232	Pool Building Enclosure	55 days	Mon 2/24/20	Fri 5/8/20	2/24 Pool Building Enclosure																																															
240	Pool Building Interior Work	150 days	Mon 3/30/20	Fri 10/23/20	3/30 Pool Building Interior Work																																															
263	Substantial Completion and Turnover Dates	70 days	Fri 7/17/20	Fri 10/23/20	7/17 Substantial Completion and Turnover Dates																																															
264	Sitework	0 days	Fri 7/17/20	Fri 7/17/20	7/17 Sitework																																															
265	Hotel - Level 3	0 days	Fri 9/18/20	Fri 9/18/20	9/18 Hotel - Level 3																																															
266	Hotel - Level 2	0 days	Fri 10/9/20	Fri 10/9/20	10/9 Hotel - Level 2																																															
267	Hotel - Level 1	0 days	Fri 10/23/20	Fri 10/23/20	10/23 Hotel - Level 1																																															
268	Pool Level	0 days	Fri 9/25/20	Fri 9/25/20	9/25 Pool Level																																															
269	Exterior Pool and Patio	0 days	Fri 10/23/20	Fri 10/23/20	10/23 Exterior Pool and Patio																																															

# Important Dates

July 15 – July 22, 2019	Site Mobilization
July 19 <sup>th</sup> , 2019	Ground Blessing
July 22 – November 29, 2019	Site Work Start
August 5 – December 20, 2019	Concrete Work
September 9 – October 11, 2019	Structural Steel
November 4, – February 7, 2020	Steel Studs
March 16 – May 22, 2020	Exterior Finishes
February 10 – March 6, 2020	Roofing Work
March 9 – September 18, 2020	Drywall & Finishes
October 23 <sup>rd</sup> , 2020	Project Completion

# **EMPLOYMENT / SUBCONTRACTING**



**WOODSTONE**  
—  
INC



## Employment Registration Prairie Band Hotel Addition

**Please print.**

**DATE:** \_\_\_\_\_

Name \_\_\_\_\_  
First Middle Last

Address \_\_\_\_\_  
Street City State Zip Code

Telephone #: Home (\_\_\_\_) \_\_\_\_\_ Work(\_\_\_\_) \_\_\_\_\_ Other (\_\_\_\_) \_\_\_\_\_

U.S. Citizen: Yes\_\_\_\_ No\_\_\_\_ Entry Document \_\_\_\_\_

Native American: Yes\_\_\_\_ No\_\_\_\_ Tribal Affiliation \_\_\_\_\_ Enrollment # \_\_\_\_\_

Family Member Native/Tribal Yes\_\_\_\_ No\_\_\_\_ Tribal Affiliation \_\_\_\_\_  
Relationship: Spouse\_\_\_\_ Mother\_\_\_\_ Father\_\_\_\_ Children\_\_\_\_  
Family Member's Enrollment # \_\_\_\_\_

**EMPLOYMENT DESIRED:** Full-Time \_\_\_\_\_ Part-Time \_\_\_\_\_

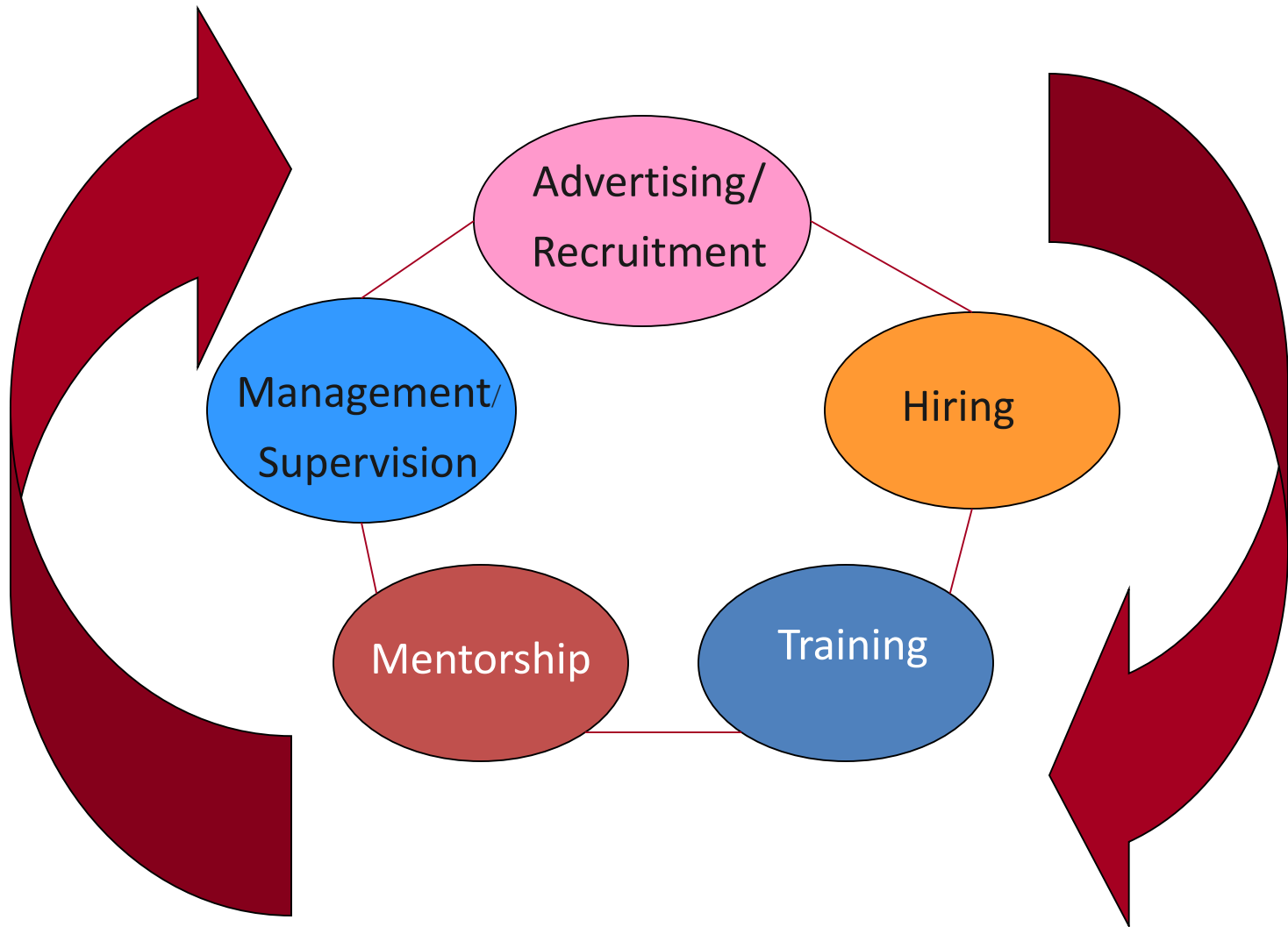
Position(s) Applied for \_\_\_\_\_  
Date available for work \_\_\_\_\_ Salary expected \$ \_\_\_\_\_

Training, skills, licenses, and/or certificates that may qualify you as being able to perform job related functions in the position for which you are applying. \_\_\_\_\_  
\_\_\_\_\_

**Check all that apply.**

Equipment Operator	Concrete	Masonry	Iron Work	Rough Carpentry
Finish Carpentry	Roofing	Aluminum Storefront	Drywall Metal Studs	Plaster/Finisher
Ceramic Tile	Carpet	Paint Wallcovering	Pool Construction	Fire Sprinkler
Plumbing	Mechanical Sheet Metal	Electrical	Low Voltage / Data / Surveillance	General Labor

# Approach to Native American Participation





# Approach to Native American Participation

## Employment by Trades:

Operators, Laborers, Concrete Finishers, Ironworkers, Carpenters, Glaziers, Roofers, Painters, Tile Setters, Carpet, Fire Sprinkler, Plumbers, HVAC, Electrical, Low Voltage, Pool Construction, Drywall, and Aluminum Storefront

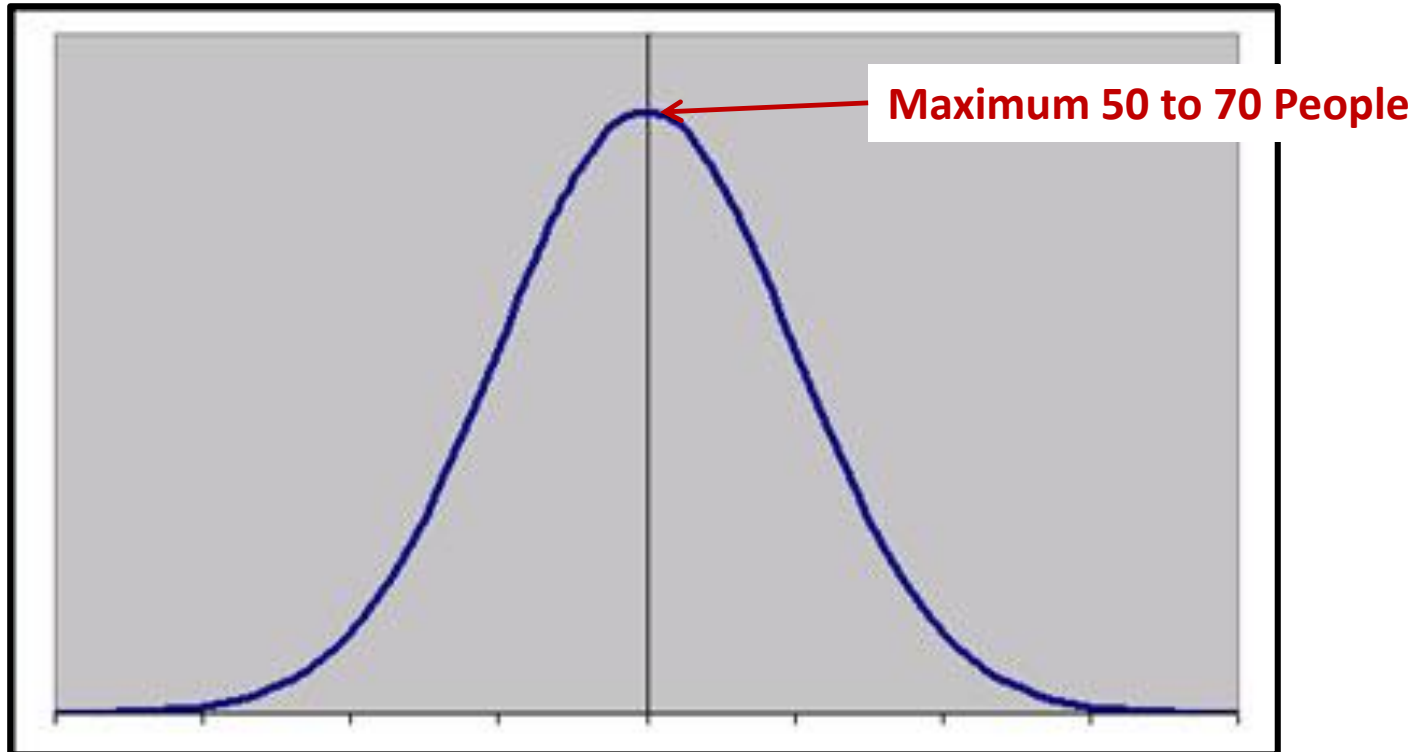
Ensure that the Tribe's money is going back into the Tribal members' households.

- 1. Identify Applicants, complete applications, identify trade**
- 2. Identify Tribal Subcontractors**
- 3. Match subcontractors' needs with applicants**

# Approach to Native American Participation

1. Provide a maximum **opportunity** for Native American involvement.
2. Help further the economic development of Tribal members.
3. Work with the Tribe to determine what opportunities are available in the project for **training, employment, and sub contracting**.
4. Create a **project specific action plan** that would outline opportunities. This would enable the maximum number of Tribal Members to take advantage of the program.
5. Create a **mentoring / team program**.
6. Ensure that the Tribe's money is going into the households of your Members.

# Total Project Employment



Total Project Hiring over the Course of the Project



**Woodstone philosophy:**

***“Building buildings is easy, but what really matters in life is building people and relationships.”***



**Questions?**

**Thank you for your time and interest.**